

CASE | 7 MINUTES READ | 9 PAGES

"...and We Apologize": Ulta Beauty Inc.

SANJEEV PRASHAR¹ | ARCHANA PARASHAR²

- ¹ Marketing Area, Indian Institute of Management Raipur, India
- ² Humanities and Liberal Arts Area, Indian Institute of Management Raipur, India

This case is solely to provide material for class discussion. The authors do not intend to illustrate either effective or ineffective handling of a managerial situation. The authors may have disguised certain names and other identifying information to protect confidentiality. This publication may not be transmitted, photocopied, digitized, or otherwise reproduced in any form or by any means without the permission of the copyright holder.

Copyright © 2023, Indian Institute of Management Raipur, Version: 2023-August-23

Synopsis

This case describes the insensitive marketing email sent by Ulta Beauty Inc. on May 1, 2022, featuring Kate Spade New York Fragrance. Promoting the brand's line of perfumes, the company wrote, "Come hang with Kate Spade and get \$15 off." The customers who received this email connected the subject line to the designer's tragic death by suicide. Incidentally, the email was sent in May, which is Mental Health Awareness Month. The infuriated customers shared this tone-deaf email message on social media and ridiculed the campaign. Appalled fans also expressed outrage on social media. The huge email marketing mistake forced Ulta to apologize to its customers following the backlash.

Against this backdrop, the case has been documented to help students explore perspectives of drafting PR messages during the crisis, understand the importance of tone in writing and the strategies available for avoiding such fiasco in marketing communications.

RELATED PRODUCTS

1) Teaching Note: Product Number- CHIRP-66999-TN

This sneak peek document is authorized for free use and download. To order copies of the full case and teaching note, contact Case House of IIM Raipur, Indian Institute of Management, Raipur, Chhattisgarh, India-493661, www.casehouse.iimraipur.edu.in